

IAEA FORATOM 14th Workshop
Leadership and Management – From Standards to Practices

Monday 12 December, 2016

11:00 –13:00 Registrations at Gate 1 / Welcome Desk Open

13:00 Safety message

Official Workshop Welcome

Speakers: IAEA & FORATOM

Day 1 Standards

13:45

Presentations on: *GS-R Part II – Leadership and Management for Safety;*
NQA-1-2015 - a view from the nuclear industry;
ISO 19443 - Quality management systems - Specific requirements for
the Supply Chain of the Nuclear Energy sector.

15:45 Coffee break

16:15 Panel Discussion

17:30 Reception hosted by IAEA, M building

Tuesday 13 December, 2016

Day 2 Leadership, Management and Culture for Safety

08:30

Presentations on: *Lead - development of a practical tool to support developing for*
nuclear leadership;
Leadership and the management system, WANO perspective;
Leadership for Safety – Management for Safety: What is the
Difference?;
Leadership and Management Review.

Questions & Answers

10:30 Coffee Break

11:00

Presentations on: *Leading and managing changes;*
Leadership for safety – experience from another industry;
Practical considerations of undertaking an integrated nuclear safety
and security culture assessment;
The challenging efforts for strengthening organization QMS basis
considering to Safety Culture.

Questions & Answers

Introduction to the Interactive Working Groups

13:00

Lunch

14:00

Interactive Working Groups

Issue A1: IAEA Lead, what should it contain for the benefit of the member states

Issue A2: “Regulating leadership” or any topic

Issue A3: Assessing leadership, how exactly can we do this

Issue A4: Organizational culture

Issue A5: Leadership and management of change,

Issue A6: How do we change/ how to affect people’s behaviours

16:00 Coffee Break

16:30 Feedback of Interactive Working Groups and Plenary Discussion

17:30 **End of day 2**

Wednesday 14 December, 2016

Day 3 Managing Risks, Project Risks, Risk Based/Informed Auditing and Grading Activities

08:30

Presentations on: *Risk centralization concept;*
 Emerging Risk;
 Implementation of risk-based auditing;
 Risk management and incident teachings.

Questions & Answers

10:30

Coffee Break

11:00

Session continued

Presentations on: *Emerging supply chain risks like CFSIs;*
 Integrated management systems approach to managing performance
 and risk;
 Risk-based auditing;
 Knowledge management of risk management.

Questions & Answers

Introduction to the Interactive Working Groups

13:00

Lunch

14:00

Interactive Working Groups

Issue A1: How to integrate corporate and facility level risk management

Issue A2: Emerging risks – what to do?

Issue A3: Knowledge management of risk

Issue A4: Risk-based, informed and compliance based auditing

Issue A5: Applying graded approach to management system

Issue A6: Supply chain risks and their management

16:00

Coffee Break

16:30

Feedback of Interactive Working Groups and Plenary Discussion

17:30

End of day 3

Thursday 15 December, 2016

Day 4 Practical Examples

09:00

Presentations of practical examples

10:30

Coffee Break

11:00

Session continued - Presentations of practical examples

12:30

Lunch

13:30

Session continued

15:00

Workshop Closing Session

16:00

End of Workshop